

別紙

松江市病院事業収支計画

収益的収支(税抜)

(単位:百万円)

| 項目    |               | 令和3年度   |         | 令和4年度   |        | 令和5年度   |         | 令和6年度   |       | 令和7年度   |        | 令和8年度   |        | 令和9年度  |        |
|-------|---------------|---------|---------|---------|--------|---------|---------|---------|-------|---------|--------|---------|--------|--------|--------|
|       |               | 決算      | 伸び率     | 見込      | 伸び率    | 計画      | 伸び率     | 計画      | 伸び率   | 計画      | 伸び率    | 計画      | 伸び率    | 計画     | 伸び率    |
| 医業収益  |               | 9,764   | 5.6%    | 9,762   | 0.0%   | 9,722   | ▲0.4%   | 9,769   | 0.5%  | 9,733   | ▲0.4%  | 9,776   | 0.4%   | 9,787  | 0.1%   |
|       | 入院収益          | 6,535   | 4.8%    | 6,587   | 0.8%   | 6,578   | ▲0.1%   | 6,612   | 0.5%  | 6,584   | ▲0.4%  | 6,635   | 0.8%   | 6,626  | ▲0.1%  |
|       | 外来収益          | 2,358   | 2.2%    | 2,367   | 0.4%   | 2,367   | 0.0%    | 2,367   | 0.0%  | 2,358   | ▲0.4%  | 2,348   | ▲0.4%  | 2,367  | 0.8%   |
|       | その他医業収益       | 627     | 34.9%   | 545     | ▲13.0% | 507     | ▲7.0%   | 516     | 1.8%  | 516     | 0.0%   | 516     | 0.0%   | 516    | 0.0%   |
|       | 他会計負担金        | 245     | 0.8%    | 262     | 6.9%   | 270     | 3.0%    | 274     | 1.7%  | 275     | 0.4%   | 276     | 0.4%   | 278    | 0.4%   |
|       | 医業外収益         | 2,633   | 7.5%    | 2,667   | 1.3%   | 1,929   | ▲27.7%  | 1,906   | ▲1.2% | 1,767   | ▲7.3%  | 1,582   | ▲10.4% | 1,506  | ▲4.8%  |
|       | 一般会計補助金       | 322     | 1.4%    | 420     | 30.6%  | 407     | ▲3.1%   | 408     | 0.4%  | 410     | 0.4%   | 410     | 0.0%   | 410    | 0.0%   |
|       | 補助金           | 851     | 19.8%   | 749     | ▲12.0% | 43      | ▲94.2%  | 43      | ▲0.1% | 46      | 6.2%   | 43      | ▲5.8%  | 43     | 0.0%   |
|       | 負担金交付金        | 525     | ▲11.1%  | 581     | 10.8%  | 590     | 1.5%    | 547     | ▲7.3% | 546     | ▲0.1%  | 530     | ▲2.9%  | 528    | ▲0.5%  |
|       | 長期前受金戻入       | 757     | 6.1%    | 800     | 5.7%   | 772     | ▲3.5%   | 790     | 2.4%  | 648     | ▲18.0% | 482     | ▲25.6% | 408    | ▲15.4% |
|       | その他医業外収益      | 179     | 51.3%   | 117     | ▲34.8% | 117     | 0.0%    | 117     | 0.0%  | 117     | 0.0%   | 117     | 0.0%   | 117    | 0.0%   |
|       | 経常収益          | 12,397  | 6.0%    | 12,429  | 0.3%   | 11,651  | ▲6.3%   | 11,675  | 0.2%  | 11,500  | ▲1.5%  | 11,358  | ▲1.2%  | 11,293 | ▲0.6%  |
| 医業費用  |               | 11,144  | 1.9%    | 10,855  | ▲2.6%  | 10,539  | ▲2.9%   | 10,597  | 0.5%  | 10,546  | ▲0.5%  | 10,698  | 1.4%   | 10,431 | ▲2.5%  |
|       | 給与費           | 6,134   | 1.1%    | 6,126   | ▲0.1%  | 6,009   | ▲1.9%   | 6,080   | 1.2%  | 6,008   | ▲1.2%  | 6,186   | 3.0%   | 6,025  | ▲2.6%  |
|       | 材料費           | 2,131   | ▲0.1%   | 2,163   | 1.5%   | 2,161   | ▲0.1%   | 2,169   | 0.4%  | 2,160   | ▲0.4%  | 2,170   | 0.5%   | 2,173  | 0.1%   |
|       | 経費            | 1,647   | 5.2%    | 1,708   | 3.7%   | 1,585   | ▲7.2%   | 1,574   | ▲0.7% | 1,585   | 0.7%   | 1,574   | ▲0.7%  | 1,585  | 0.7%   |
|       | 減価償却費         | 1,148   | 2.2%    | 810     | ▲29.5% | 723     | ▲10.7%  | 712     | ▲1.5% | 731     | 2.7%   | 706     | ▲3.4%  | 587    | ▲16.9% |
|       | 資産減耗費         | 49      | 235.0%  | 12      | ▲75.2% | 12      | 0.0%    | 12      | 0.0%  | 12      | 0.0%   | 12      | 0.0%   | 12     | 0.0%   |
|       | 研究研修費         | 34      | 2.2%    | 36      | 4.4%   | 49      | 37.8%   | 49      | 0.0%  | 49      | 0.0%   | 49      | 0.0%   | 49     | 0.0%   |
|       | 医業外費用         | 697     | 2.2%    | 634     | ▲9.1%  | 620     | ▲2.3%   | 591     | ▲4.6% | 569     | ▲3.8%  | 545     | ▲4.1%  | 526    | ▲3.6%  |
|       | 支払利息及び企業債取扱諸費 | 259     | ▲6.2%   | 245     | ▲5.7%  | 228     | ▲6.8%   | 211     | ▲7.5% | 193     | ▲8.6%  | 174     | ▲9.9%  | 154    | ▲11.1% |
|       | 長期前払消費税償却費    | 20      | 0.0%    | 5       | ▲74.7% | 5       | 0.0%    | 5       | 0.0%  | 5       | 0.0%   | 5       | 0.0%   | 5      | 0.0%   |
|       | 雑損失           | 0       | ▲100.0% | 0       | －      | 0       | －       | 0       | －     | 0       | －      | 0       | －      | 0      | －      |
|       | 雑支出           | 418     | 8.3%    | 385     | ▲8.1%  | 387     | 0.6%    | 376     | ▲2.9% | 371     | ▲1.2%  | 367     | ▲1.2%  | 367    | 0.0%   |
|       | 経常費用          | 11,842  | 1.9%    | 11,489  | ▲3.0%  | 11,159  | ▲2.9%   | 11,188  | 0.3%  | 11,115  | ▲0.7%  | 11,243  | 1.2%   | 10,957 | ▲2.5%  |
| 医業収支  |               | ▲ 1,380 | 18.3%   | ▲ 1,093 | 20.8%  | ▲ 817   | 25.2%   | ▲ 828   | ▲1.3% | ▲ 813   | 1.8%   | ▲ 922   | ▲13.4% | ▲ 644  | 30.1%  |
| 経常収支  |               | 555     | 614.7%  | 940     | 69.3%  | 491     | ▲47.7%  | 486     | ▲1.0% | 385     | ▲20.9% | 115     | ▲70.1% | 336    | 191.6% |
|       |               |         |         |         |        |         |         |         |       |         |        |         |        |        |        |
| 特別利益  |               | 0       | ▲100.0% | 0       | －      | 0       | －       | 0       | －     | 0       | －      | 0       | －      | 0      | －      |
| 特別損失  |               | 23      | ▲97.0%  | 2       | ▲92.6% | 0       | ▲100.0% | 0       | －     | 0       | －      | 0       | －      | 0      | －      |
| 特別損益  |               | ▲ 23    | 94.8%   | ▲ 2     | 92.6%  | 0       | 100.0%  | 0       | －     | 0       | －      | 0       | －      | 0      | －      |
| 収益的収支 |               | 532     | 242.2%  | 938     | 76.4%  | 491     | ▲47.6%  | 486     | ▲1.0% | 385     | ▲20.9% | 115     | ▲70.1% | 336    | 191.6% |
|       |               |         |         |         |        |         |         |         |       |         |        |         |        |        |        |
| 累積欠損金 |               | ▲ 3,722 | 12.5%   | ▲ 2,784 | 25.2%  | ▲ 2,293 | 17.7%   | ▲ 1,806 | 21.2% | ▲ 1,421 | 21.3%  | ▲ 1,306 | 8.1%   | ▲ 970  | 25.7%  |

資本的収支(税込)

(単位:百万円)

| 項目    |             | 令和3年度 |         | 令和4年度 |         | 令和5年度 |        | 令和6年度 |        | 令和7年度 |         | 令和8年度 |        | 令和9年度 |       |
|-------|-------------|-------|---------|-------|---------|-------|--------|-------|--------|-------|---------|-------|--------|-------|-------|
|       |             | 決算    | 伸び率     | 見込    | 伸び率     | 計画    | 伸び率    | 計画    | 伸び率    | 計画    | 伸び率     | 計画    | 伸び率    | 計画    | 伸び率   |
| 資本的収入 |             | 1,655 | 27.5%   | 1,014 | ▲38.7%  | 1,232 | 21.4%  | 1,121 | ▲9.0%  | 1,089 | ▲2.8%   | 1,045 | ▲4.0%  | 968   | ▲7.3% |
|       | 企業債         | 816   | 254.6%  | 262   | ▲67.9%  | 312   | 19.3%  | 200   | ▲36.0% | 279   | 39.6%   | 226   | ▲19.1% | 210   | ▲7.1% |
|       | 他会計出資金      | 68    | 2.1%    | 70    | 2.1%    | 71    | 2.1%   | 72    | 2.1%   | 74    | 2.1%    | 76    | 2.1%   | 77    | 2.1%  |
|       | 他会計長期借入金    | 0     | －       | 0     | －       | 0     | －      | 0     | －      | 0     | －       | 0     | －      | 0     | －     |
|       | 他会計負担金      | 750   | ▲1.2%   | 617   | ▲17.7%  | 702   | 13.7%  | 716   | 1.9%   | 736   | 2.9%    | 744   | 1.0%   | 682   | ▲8.4% |
|       | 土地売却収入      | 0     | －       | 0     | －       | 0     | －      | 0     | －      | 0     | －       | 0     | －      | 0     | －     |
|       | 寄附金         | 0     | ▲100.0% | 0     | －       | 0     | －      | 0     | －      | 0     | －       | 0     | －      | 0     | －     |
|       | 国庫補助金       | 20    | ▲91.1%  | 66    | 233.5%  | 147   | 122.1% | 133   | ▲9.1%  | 0     | ▲100.0% | 0     | －      | 0     | －     |
|       | その他補助金      | 2     | 120.0%  | 0     | ▲100.0% | 0     | －      | 0     | －      | 0     | －       | 0     | －      | 0     | －     |
|       | 基金収入        | 0     | ▲50.0%  | 0     | 0.0%    | 0     | 0.0%   | 0     | 0.0%   | 0     | 0.0%    | 0     | 0.0%   | 0     | 0.0%  |
| 資本的支出 |             | 2,203 | 18.6%   | 1,422 | ▲35.4%  | 1,720 | 20.9%  | 1,617 | ▲6.0%  | 1,601 | ▲1.0%   | 1,561 | ▲2.5%  | 1,417 | ▲9.2% |
|       | 建設改良費       | 840   | 85.6%   | 328   | ▲61.0%  | 459   | 40.0%  | 333   | ▲27.4% | 279   | ▲16.2%  | 226   | ▲19.1% | 210   | ▲7.1% |
|       | 企業債償還金      | 1,363 | ▲1.5%   | 1,095 | ▲19.7%  | 1,261 | 15.2%  | 1,284 | 1.8%   | 1,322 | 3.0%    | 1,335 | 1.0%   | 1,207 | ▲9.6% |
|       | 他会計長期借入金償還金 | 0     | －       | 0     | －       | 0     | －      | 0     | －      | 0     | －       | 0     | －      | 0     | －     |
|       | 投資          | 0     | ▲100.0% | 0     | 0.0%    | 0     | 0.0%   | 0     | 0.0%   | 0     | 0.0%    | 0     | 0.0%   | 0     | 0.0%  |
| 資本的収支 |             | ▲ 548 | 2.1%    | ▲ 408 | 25.5%   | ▲ 488 | ▲19.6% | ▲ 496 | ▲1.6%  | ▲ 512 | ▲3.2%   | ▲ 516 | ▲0.7%  | ▲ 448 | 13.1% |

主な指標

| 項目           |  | 令和3年度  |       | 令和4年度  |       | 令和5年度  |       | 令和6年度  |       | 令和7年度  |       | 令和8年度  |       | 令和9年度  |       |
|--------------|--|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|
|              |  | 決算     | 増減    | 見込     | 増減    | 計画     | 増減    | 計画     | 増減    | 計画     | 増減    | 計画     | 増減    | 計画     | 増減    |
| 経常収支比率       |  | 104.7% | 4.0%  | 108.2% | 3.5%  | 104.4% | ▲3.8% | 104.3% | ▲0.1% | 103.5% | ▲0.8% | 101.0% | ▲2.5% | 103.1% | 2.1%  |
| 医業収支比率       |  | 87.6%  | 3.0%  | 89.9%  | 2.3%  | 92.2%  | 2.3%  | 92.2%  | 0.0%  | 92.3%  | 0.1%  | 91.4%  | ▲0.9% | 93.8%  | 2.4%  |
| 修正医業収支比率     |  | 85.4%  | 3.1%  | 87.5%  | 2.1%  | 89.7%  | 2.2%  | 89.6%  | ▲0.1% | 89.7%  | 0.1%  | 88.8%  | ▲0.9% | 91.2%  | 2.4%  |
| 資金不足比率       |  | －      | －     | －      | －     | －      | －     | －      | －     | －      | －     | －      | －     | －      | －     |
| 累積欠損金比率      |  | ▲38.1% | 7.9%  | ▲28.5% | 9.6%  | ▲23.6% | 4.9%  | ▲18.5% | 5.1%  | ▲14.6% | 3.9%  | ▲13.4% | 1.2%  | ▲9.9%  | 3.5%  |
| 材料費の医業収益比率   |  | 21.8%  | ▲1.3% | 22.2%  | 0.4%  | 22.2%  | 0.0%  | 22.2%  | 0.0%  | 22.2%  | 0.0%  | 22.2%  | 0.0%  | 22.2%  | 0.0%  |
| 薬品費の医業収益比率   |  | 10.7%  | ▲1.2% | 11.0%  | 0.3%  | 11.0%  | 0.0%  | 11.0%  | 0.0%  | 11.0%  | 0.0%  | 11.0%  | 0.0%  | 11.0%  | 0.0%  |
| 委託費の医業収益比率   |  | 9.7%   | ▲0.5% | 9.7%   | 0.0%  | 9.7%   | 0.0%  | 9.6%   | ▲0.1% | 9.7%   | 0.1%  | 9.6%   | ▲0.1% | 9.6%   | 0.0%  |
| 職員給与費の医業収益比率 |  | 62.8%  | ▲2.8% | 62.8%  | 0.0%  | 61.8%  | ▲1.0% | 62.2%  | 0.4%  | 61.7%  | ▲0.5% | 63.3%  | 1.6%  | 61.6%  | ▲1.7% |
| 減価償却費の医業収益比率 |  | 11.8%  | ▲0.3% | 8.3%   | ▲3.5% | 7.4%   | ▲0.9% | 7.3%   | ▲0.1% | 7.5%   | 0.2%  | 7.2%   | ▲0.3% | 6.0%   | ▲1.2% |

資金等の状況

(単位:百万円)

| 項目        |  | 令和3年度  |         | 令和4年度  |       | 令和5年度  |       | 令和6年度  |       | 令和7年度  |        | 令和8年度 |        | 令和9年度 |        |
|-----------|--|--------|---------|--------|-------|--------|-------|--------|-------|--------|--------|-------|--------|-------|--------|
|           |  | 決算     | 伸び率     | 見込     | 伸び率   | 計画     | 伸び率   | 計画     | 伸び率   | 計画     | 伸び率    | 計画    | 伸び率    | 計画    | 伸び率    |
| 年度末現金残高見込 |  | 1,202  | 1851.2% | 1,424  | 18.4% | 1,367  | ▲4.0% | 1,381  | 1.0%  | 1,301  | ▲5.8%  | 1,334 | 2.5%   | 1,277 | ▲4.3%  |
| 内部留保資金    |  | 763    | 247.5%  | 1,479  | 93.9% | 1,433  | ▲3.1% | 1,478  | 3.1%  | 1,298  | ▲12.2% | 1,318 | 1.6%   | 1,368 | 3.7%   |
| 企業債期末残高   |  | 14,700 | ▲3.6%   | 13,867 | ▲5.7% | 12,918 | ▲6.8% | 11,834 | ▲8.4% | 10,790 | ▲8.8%  | 9,680 | ▲10.3% | 8,683 | ▲10.3% |

(参考)繰入金

(単位:百万円)

| 項目    |  | 令和3年度 |       | 令和4年度 |        | 令和5年度 |       | 令和6年度 |       | 令和7年度 |      | 令和8年度 |       | 令和9年度 |       |
|-------|--|-------|-------|-------|--------|-------|-------|-------|-------|-------|------|-------|-------|-------|-------|
|       |  | 決算    | 伸び率   | 見込    | 伸び率    | 計画    | 伸び率   | 計画    | 伸び率   | 計画    | 伸び率  | 計画    | 伸び率   | 計画    | 伸び率   |
| 収益的収入 |  | 1,091 | ▲5.1% | 1,263 | 15.8%  | 1,266 | 0.2%  | 1,229 | ▲2.9% | 1,231 | 0.2% | 1,217 | ▲1.2% | 1,216 | ▲0.1% |
| 資本的収入 |  | 818   | ▲0.9% | 687   | ▲16.0% | 773   | 12.5% | 788   | 2.0%  | 810   | 2.8% | 820   | 1.1%  | 759   | ▲7.4% |
| 合計    |  | 1,909 | ▲3.4% | 1,950 | 2.1%   | 2,039 | 4.6%  | 2,017 | ▲1.1% | 2,042 | 1.2% | 2,037 | ▲0.3% | 1,974 | ▲3.0% |